For additional information or clarification on Rollins Earn And Learn policies, please contact the Department of Student Services at:

REAL Program Manager real@emory.edu
Catherine Strate cstrate@emory.edu
Telephone Number: 404-712-0687

Mailing Address:
Emory University Rollins School of Public Health
Rollins Earn And Learn Program
1518 Clifton Road, Suite 164
Campus Mailstop 1518-002-1AA
Atlanta, Georgia 30322

Website: https://www.sph.emory.edu/rollins-life/community-engaged-learning/real/index.html
CHAPTER 1:
THE ROLLINS SCHOOL OF PUBLIC HEALTH EARN AND LEARN

What is the Rollins Earn And Learn?

The Rollins Earn And Learn is a program that offers eligible full-time MPH and MSPH students valuable opportunities to earn while they learn. The program provides funding for full-time master’s level public health graduate students to support their academic interests with applied public health experiences in federal, state, county and other government agencies, Emory University, Emory Healthcare, and Emory-affiliated programs, and for-profit and nonprofit organizations throughout Atlanta. The earnings are funded by both the Rollins School of Public Health and the approved partnering organizations.

The program allows RSPH to continue its tradition of helping over 500 Rollins students find meaningful public health work opportunities. These integral experiences may fulfill practicum requirements, lead to thesis opportunities, and are win-win opportunities for all involved: the students, Rollins, partner agencies and the communities they serve.

RSPH Earn And Learn Administration

The RSPH Rollins Earn And Learn is administered by the RSPH Department of Student Services, Office of Enrollment Services, in coordination with the Office of Career Development, Human Resources, and the Emory Finance Division. Questions regarding the program may be directed to the REAL Program Manager at real@emory.edu or Catherine Strate at cstrate@emory.edu. Program information is also available on the website at: https://www.sph.emory.edu/rollins-life/community-engaged-learning/real/index.html

Information about specific areas may be addressed to the following persons:

<table>
<thead>
<tr>
<th>Area</th>
<th>Contact Person</th>
<th>Phone</th>
<th>Email</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Logistics</td>
<td>REAL Program Manager</td>
<td>404-712-0687</td>
<td><a href="mailto:real@emory.edu">real@emory.edu</a></td>
</tr>
<tr>
<td>Program Logistics</td>
<td>Catherine Strate</td>
<td>404-727-3933</td>
<td><a href="mailto:cstrate@emory.edu">cstrate@emory.edu</a></td>
</tr>
<tr>
<td>Assistance with ROL/Handshake, Position Posting, or Recruitment</td>
<td>REAL Program Manager</td>
<td>404-712-0687</td>
<td><a href="mailto:real@emory.edu">real@emory.edu</a></td>
</tr>
<tr>
<td>Hire Process</td>
<td>REAL Program Manager</td>
<td>404-712-0687</td>
<td><a href="mailto:real@emory.edu">real@emory.edu</a></td>
</tr>
<tr>
<td>Timekeeping System</td>
<td>RSPH Human Resources</td>
<td></td>
<td><a href="mailto:rsphhrhelp@emory.edu">rsphhrhelp@emory.edu</a></td>
</tr>
<tr>
<td>Invoicing</td>
<td>REAL Program Manager</td>
<td>404-712-0687</td>
<td><a href="mailto:real@emory.edu">real@emory.edu</a></td>
</tr>
<tr>
<td>Taxes, W-2, Direct Deposit</td>
<td>Emory Payroll</td>
<td>404-727-6100</td>
<td></td>
</tr>
</tbody>
</table>
Student Qualifications for Rollins Earn And Learn

- Must be enrolled full-time as a regular student pursuing a MPH or MSPH degree in the full-time program.
- Must maintain satisfactory progress as defined by the Rollins School of Public Health.
- US Citizens and Permanent Residents must file the FAFSA form each year to be considered for a Rollins Earn And Learn Award. Eligibility is determined by the Office of Financial Aid and is based on when students submitted a completed FAFSA (and is awarded first-come, first-served).
- Student must work the maximum number of allowed hours per semester in order to earn the full award amount (the wages earned are taxable).
- Must have a Rollins Earn And Learn Award to be hired into REAL positions.
- For work eligible 1st year (2nd semester only) F-1 Visa students and 2nd year F-1 Visa students, eligibility for awards will be determined by Rollins School of Public Health Student Services.

Types of Student Employment

Rollins Earn And Learn Student Employment (50% RSPH/50% Institutional Funding)

Rollins Earn And Learn employment is partially funded by the Rollins School of Public Health. For the 2016 – 2017 academic year, 50% of an eligible student’s wages (up to the student’s award maximum) will be paid by RSPH, while the remaining 50% of wages (typically up to the award maximum) will be paid by the department or organization employing the student. Rollins Earn And Learn student employees may work either on campus or at select approved off-campus sites.

To be eligible for this award, students who are US citizens and permanent residents must apply for financial aid (by submitting a completed FAFSA) for that academic year. Some first year (second-semester only) F-1 visa students, and second year F-1 visa students may also be eligible for awards.

Multiple Employments

Students are allowed employment in only one job funded through the program at a given time. Furthermore, students may not use the REAL Award for multiple positions in a given semester (e.g. use the award for the first half of a semester with one organization, and then use the remainder of the award with another organization for the second half of a semester). However, a student employee may hold a Rollins Earn And Learn Program job and a non-REAL (regular employment) job simultaneously.

Guidelines for Job Development and Student Work Plans

The desired and preferred outcome of the Rollins Earn And Learn position is that the opportunity will provide a meaningful, public health experience commensurate with the knowledge and skills of the student that could potentially fulfill practicum requirements or lead to thesis/special studies projects, as well as incorporate public health core competencies for entry-level public health professionals established by the Council of Linkages Between Academia and Public Health, adopted on June 26, 2014.

The competencies identify skill set areas that are critical in developing effective public health professionals/leaders. The specific areas include:

- Analytical/Assessment Skills
- Policy Development/Program Planning Skills
- Communication Skills
- Cultural Competency Skills
- Community Dimensions of Practice Skills
- Public Health Sciences Skills
- Financial Planning and Management Skills
- Leadership and Systems Thinking Skills
Possible job responsibilities for a Rollins Earn And Learn participant may include data collection and analysis, fieldwork, laboratory work, program planning, outreach activities, programmatic support, and organizational tasks. Rollins Earn And Learn opportunities will generally be classified as Tier 1 with a few opportunities at Tier 2. A downloadable pdf file of the Core Competencies with examples of responsibilities for each competency and level of professional development may be found at:


The Rollins Earn And Learn Program strongly urges students and employers to complete the Student Work Plan Document. Completion of this form will assist both parties in reaching professional development goals based on these competencies. It includes tasks and deliverables and facilitates a conversation about expectations, reporting structures, communications structures, etc.

A copy of the REAL Student Work Plan Document may be found on the program website:
https://www.sph.emory.edu/rollins-life/community-engaged-learning/real/index.html

Approved Off-Campus Affiliates

The Rollins School of Public Health contracts with governmental agencies, and nonprofit and for-profit organizations through a signed Memorandum of Understanding to offer Rollins Earn And Learn employment at off-campus locations. These organizations may post positions and recruit Rollins Earn And Learn students in the same manner as Emory departments. The Rollins School of Public Health hires these students as Emory employees for the affiliated organizations, provides Emory HR representation for the students, maintains time and attendance, and approves payroll for the students. The affiliated organizations serve as the on-the-job supervisors for the students. Emory pays all student wages, and then invoices each organization for the 50% share (plus any earnings exceeding the award/earning limit) at the end of each semester.

The Department of Student Services works in coordination with the organization’s liaison/supervisor to ensure the success of the off-campus Rollins Earn And Learn position(s). It is desirable that each organization designates one representative for the academic year to serve as Rollins Earn And Learn liaison. This person serves as Emory’s key point of contact at the organization, administers the organization’s Rollins Opportunity Link account, and is responsible for training and disseminating information to the organization’s supervisors.

All non-Emory employers must sign a Memorandum of Understanding for the 2016 – 2017 Academic Year.

Approval Process for New External Partners/Employers

All Emory University, Emory Healthcare, and Emory-affiliated departments are approved to participate in the Rollins Earn And Learn Program. External partnering organizations must be pre-approved to participate in the program. It is important that your organization be familiar with the general program overview information provided in this booklet or on the website, and that your organization understands that the employer will be invoiced for 50% of the student’s gross pay which will not exceed $1,000.00 per semester for the $2,000.00 award assignment, plus any earnings exceeding the award limit.

To be approved as an external partnering organization please provide:
1. A short description of your organization’s mission, target clients, and a basic description of the opportunity to be offered to a RSPH student.
2. For non-profit organizations, a copy of your 501(c) 3 documentation substantiating your organization’s non-profit status. This is not needed for government agencies.
3. For for-profit organizations, a copy of your federal tax ID number.

The above information may be submitted in PDF form via email (real@emory.edu) or in hard copy to:

Emory University, Rollins School of Public Health
Attn: Rollins Earn And Learn
1518 Clifton Road, Suite 164, Mailstop 1518-002-1AA
Atlanta, GA 30322

You will be notified of the approval decision within two weeks of your application submission. If approved, then a Memorandum of Understanding (MOU) will need to be signed and submitted—indicating that the organization and the supervisor understands its responsibility in the Rollins Earn And Learn Program and agrees to the conditions outlined in the document. The MOU will be sent to you with the notification of approval to participate in the program. The MOU must be returned before the organization may hire a student.

If you have questions regarding program logistics, please contact:

<table>
<thead>
<tr>
<th>REAL Program Manager</th>
<th><a href="mailto:real@emory.edu">real@emory.edu</a></th>
<th>(404) 712-0687</th>
</tr>
</thead>
<tbody>
<tr>
<td>Catherine Strate</td>
<td><a href="mailto:cstrate@emory.edu">cstrate@emory.edu</a></td>
<td>(404) 727-3933</td>
</tr>
</tbody>
</table>

The Approval Process for New External/Partner Employers may be found on the Rollins Earn And Learn website:
https://www.sph.emory.edu/rollins-life/community-engaged-learning/real/employers/index.html

Memorandum of Understanding

As part of the contract process with each external/partner employer, each employment agency must sign a Memorandum of Understanding (MOU) between the organization and the Rollins School of Public Health. The Memorandum of Understanding specifically addresses RSPH and employer responsibilities particularly as it pertains to each organization’s responsibilities and payment processes. When an organization has decided to participate in the Rollins Earn And Learn and has received approval as external employer, please contact the REAL Program Manager (real@emory.edu) or Catherine Strate (cstrate@emory.edu) to receive a PDF of the MOU drafted for your organization and signed by the Executive Associate Dean of Administration and Finance. Only after RSPH has received the signed document (and the required hire paperwork from the employer and the student) may students be hired and begin work. A faxed or scanned copy of the signed document from your organization will be sufficient to initiate employment; however the signed original copy will be needed for RSPH official records.
CHAPTER 2:

HOW TO CREATE AN ACCOUNT IN THE ROLLINS OPPORTUNITIES LINK/HANDSHAKE (ROL)
Go to rsph.joinhandshake.com/register and click “Sign up for an Account”.

![Login page]
1. Click Employer
2. Fill out the form with your *company email address* and click “Sign Up”.

![Handshake form]

Great talent can be hard to find. Handshake makes it easy. Sign up and start recruiting today.

Recruit the best talent from schools like

- Stanford University
- Cornell University
- University of California Berkeley
- University of Virginia
- Villanova University
- University of Michigan
- Carnegie Mellon University
- Michigan State University
- University of Chicago

And 150 more!
3. Fill out the next page and click “Continue”.
4. Read the Handshake guidelines and click “Continue”.

If you are a third party recruiter select **Yes** and review Handshake’s third party recruiter policy.
5. You will then see a confirmation page and will receive a confirmation email within 5-10 minutes. You must click the confirmation link to proceed with the registration process.
6. You will be brought to this page after clicking the confirmation link in the email.
7. Search for Rollins School of Public Health. Click the “Request to Connect” button. Click “Continue”.

[Image of the Connect with Schools page with Rollins School of Public Health highlighted]
8. Click “Continue”.

Here's some stuff you need to know.

We've designed Handshake to work for employers of all shapes and sizes.

Putting your best foot forward.
Your company will have a single unified profile that represents your entire organization, allowing you to showcase your brand at the country’s top institutions in a centralized way. Franchise or company division? No problem. You can create a smaller group within your company profile to tailor your content.

Keeping you connected.
We've built an advanced contact management system to empower close relationships between you and your career services contacts, making every interaction smooth and seamless. In Handshake, it's easy for you to build and maintain close personal connections.

Continue
9. Enter your Company Name in the first field to find your company. Click “Join Company”.
10. Once you receive your organization approval, you can log in and post jobs.
CHAPTER 2:

HOW TO POST A POSITION IN THE ROLLINS OPPORTUNITIES LINK/HANDSHAKE (ROL)
1. Go to rsph.joinhandshake.com/login and enter the email address used to create your Employer account.

Enter your password and log in.
Once you are logged in, click “Post a Job” on the home page.
4. Fill in the required fields. Click “Next”.

Title:
• You must include “REAL 2016 –” at the beginning of the Title (e.g. REAL 2016 – Evaluation Graduate Assistant). You must include this so that students know how to filter/search for only REAL positions.
• Include “POSITION FILLED – REAL 2016 –” at the beginning of the Title if you have already identified the student you are hiring at the time of this posting.

Tracking Code:
Leave this blank; the auto-generated code is the Job Posting # you will need to include on the Hire Form.

Job Type: You must select “Job”

Employment Type: You must select “Part-Time”
5. Fill in the required fields. Other fields are optional.

**Salary Type:** Select “Paid”

**Pay Rate:** You must indicate “$12/hour” as this is the REAL rate

**Duration:**
- Enter “Fall 2016” if you are seeking a student for one semester
- Enter “Fall 2016 and Spring 2017” if you are seeking a student for an entire academic year

**Leave this blank:** otherwise, enter the External Link if you want students to apply through the website of your organization or some other site.
5. Fill in the required fields. Other fields are optional.

Display:
- Choose what contact information you want displayed to students.
- *Suggest selecting “None”*

Application Packages:
Highly Recommended: Click these 2 checkboxes if you’d like for the contact to receive an email with the application package every time each student applies (meaning you receive the applications on a rolling basis).

Expiration Summary: Click this checkbox if this contact should receive an email with all application packages once the job posting expires.

Contact:
- Click here to select other/additional contacts at your employer organization
- *The Supervisor for the student must also be listed under “Contact” so that we know who is supervising the student*

Location:
- Enter the physical location/address of where the student will be working.

Note: If a contact is not already in the system, find out how to add him/her on page 6.

To add a contact that is not yet in Handshake, click “Create it here”.

Click here to remove any or all contacts for this job post.
6. Enter the job description. Then click “Next”.

7. Search and select **Rollins School of Public Health** in the drop-down menu. Set an expiration date, and click “Next”.

**Default Expiration Date:**
- Non-CDC Employers: The expiration date should be no later than 9/30 for Fall, and 2/24 for Spring
- CDC Employers: The expiration date should be no later than 9/30 for Fall and 2/24 for Spring
- This job post will not be viewable to students after expiration date.
8. Fill in your requirements. Click “Create”.

Select all required application materials. Resume is defaulted.

Select this checkbox if job is limited to only US citizens.

Required Documents:
- You must select “Resume”
- Select additional documents you’d like the students to submit in addition to a resume, including cover letters, work/writing samples, or unofficial transcripts.
- Under Document notes, include any clarifying instructions on the documents you wish applicants to submit.
CHAPTER 3:
AWARDS, WAGES, AND HOURS

Rollins Earn And Learn Awards

The amount of students’ Rollins Earn And Learn awards may vary due to the individual student’s financial need. The general awards for 2016 – 2017 are $4,000/year, $2,000/semester. To check on the award amount of a student, please have the student contact the REAL Program Manager in the Department of Student Services at (404) 712-0687, or email real@emory.edu. We must have student permission to share this information.

It is the responsibility of the student to inform the supervisor if changes are made to the financial aid package. The student can also provide the employer with the most current amount of his or her award by making a copy of their financial aid award page in OPUS.

When hiring students, please remember to discuss the following with the student:
• That you be notified if there are any changes made to the Rollins Earn And Learn award
• To inform you if they have previously worked any Rollins Earn And Learn jobs in this academic year, and if so, how much of the Rollins Earn And Learn award they have already earned. If a student is unsure how much has been earned, he/she should either review the Time and Attendance Report or contact the Department of Student Services.

Please note that a student may earn 100% of his or her award. If a student has been awarded $2,000 for the semester, the student may earn $2,000 total. The 50% REAL portion and 50% employer portion are used behind the scenes for accounting purposes. The $2,000 award per semester is the before tax maximum the student may earn before taxes and does not refer to the employer’s 50% portion. The award is not transferable to another semester.

Once a student exhausts his or her award for the semester, the student must be immediately terminated from the Rollins Earn And Learn Program. The employer is responsible for 100% of earnings above and beyond the Rollins Earn And Learn award maximum. The supervisor has the option to rehire the student as a regular student employee (100% organizationally/departmentally funded), or to cease employing the student all together.

The rate of pay for all Rollins Earn And Learn students is $12.00/hour.

Policies on the Days and Hours REAL Students May/Not Work

Rollins Earn And Learn students may begin working as early as September 1, 2016 for the 2016 – 2017 academic year. One Exception: CDC hires may begin working no earlier than October 3, 2016. If a student has been awarded Rollins Earn And Learn for the spring semester only, the student may begin working as early as January 2, 2017.

NOTE: Students may not begin working under any circumstance until the student’s hiring info has been entered into HR Web Student Hire AND a hiring approval email from RSPH Human Resources has been received. This e-mail will include the authorized job start date and the KRONOS timekeeping system ID. Rollins School of Public Health will not pay for any work performed prior to the approval process.

Rollins Earn And Learn students, assuming they have award money remaining, may work until Friday, December 16, 2016 in the Fall semester and Friday, May 5, 2017 in the Spring semester.
Rollins Earn And Learn students who have a Spring award and a continued position may resume working on January 2, 2017. Students may not work from December 17, 2016 through January 1, 2017.

The Department of Student Services reserves the right to modify the program start and end dates as needed. In the event of a change to these published start and end dates, supervisors will be notified as soon as possible.

During periods of enrollment, Rollins Earn And Learn students are permitted to work a maximum of 20 hours per week in this position. Periods of enrollment encompass all times when classes are in session. During periods of non-enrollment (Fall and Spring break and exam periods), students may work a maximum of 40 hours per week among all Emory jobs. Under no circumstances may a student work more than 40 hours per week. The recommended number of hours per week is 10 hours per week ($2,000.00 total, @$12.00/hr = 166.50 hours per semester or depending on the start date, 10-11 hours per week).

Weekend work hours are permitted (with supervisor and organization approval). However, for students with REAL positions at the CDC, CDC policy does not allow for our students to work remotely or to work on the weekends.

Although students may work during Fall and Spring break periods, Rollins Earn And Learn students may NEVER work on a University holiday, and thus never earn holiday premium pay.

The Emory University holidays for the 2016 – 2017 academic year are:
- September 5, 2016 (Labor Day)
- November 24, 2016, and November 25, 2016 (Thanksgiving)
- January 16, 2017 (Martin Luther King Day)

Pacing Rollins Earn And Learn Student Earnings

Although students may work up to 20 hours per week during periods of enrollment and 40 hours per week during periods of non-enrollment, working the maximum hours may cause a student to exhaust the entire award for the year very rapidly.

Please keep in mind that funds are awarded on a semester basis. Although a student may be awarded $4,000 for the year, it is divided as $2,000 per semester, or in other instances awarded for only one semester. The award is based on a per semester disbursement and does not transition between semesters.

Supervisors and students will be notified:
1) When a student comes within $500 of reaching the award maximum for the semester, and
2) When a student has exceeded the award maximum for the semester, and must be immediately terminated from the program.

The email notifications are sent as a courtesy only and should not be relied upon to track a student’s earnings. It is ultimately the responsibility of both the student and the supervisor to track the earnings against the Rollins Earn And Learn semester award limit. Please remember that the student’s Rollins Earn And Learn award is tracked based on gross earnings, before any deductions are taken from the paycheck.
This formula is intended to help supervisors and students in determining an appropriate work schedule. The formula determines the average number of hours a student should work per week during a given semester, provided the student intends to work through the end of the semester.

**Our Example:**
A student is awarded $4,000/year or $2,000/semester, is hired at the beginning of the fall semester (thus has not earned any of the award yet), intends to only work for the rest of the regular Fall semester and earns $12.00/hour.

<table>
<thead>
<tr>
<th><strong>Recommended Hours per Week Formula</strong></th>
<th><strong>Our Example</strong></th>
<th><strong>Your Student Worker</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Enter the amount of the student’s Rollins Earn And Learn award</td>
<td>$2000 fall award</td>
<td></td>
</tr>
<tr>
<td>and divide by</td>
<td>÷</td>
<td>÷</td>
</tr>
<tr>
<td>the student’s pay rate</td>
<td>$12.00 per hour</td>
<td>$12.00 per hour</td>
</tr>
<tr>
<td>which equals</td>
<td>=</td>
<td>=</td>
</tr>
<tr>
<td>the total number of hours the student can work this semester.</td>
<td>166.5 total hours</td>
<td></td>
</tr>
<tr>
<td>Take the above number and divide by the number of weeks remaining in the semester</td>
<td>÷</td>
<td>÷</td>
</tr>
<tr>
<td>which equals</td>
<td>=</td>
<td>=</td>
</tr>
<tr>
<td>the average number of hours the student should work per week</td>
<td>12.8 hours per week</td>
<td></td>
</tr>
</tbody>
</table>
CHAPTER 4:
HIRING ROLLINS EARN AND LEARN STUDENTS

The Job Posting

As explained in Chapter 2, all jobs must be posted in the ROL/Handshake online job database. The position must be approved by the RSPH Student Services prior to hiring a student. Approval is noted by the green checkmark in the approval box.

The Hiring Process

All Rollins Earn And Learn students, whether working at an off-campus organization or with an Emory-affiliated program, are hired by Emory and are considered Emory employees. All employers and students must complete their respective parts of the employment process prior to beginning work at an organization. Organizations/Departments must recruit, interview, select, and extend offers to their own Rollins Earn And Learn student(s).

The Hire Process for Students

The student hiring process is a two-part process, consisting of the following:

1) Completion of Section II of the I-9 Employment Eligibility form with required ID
   - While most of the forms may be completed online, original documents must be provided in person to RSPH Human Resources to verify identity and employment eligibility for completion of the employer section of the I-9.

2) Human Resources Orientation Hiring Module for Students
   - Section I of the I-9 Form
   - W-4 Federal Withholding form
   - G-4 Georgia Withholding form
   - Direct Deposit Authorization
   - Health and Safety Information
   - Emory University Orientation

The Hire Process for Employers

The necessary forms may be found on the program website: https://www.sph.emory.edu/rollins-life/community-engaged-learning/real/employers/index.html or email real@emory.edu.

The completed hire forms may be submitted via e-mail to the REAL Program Manager at real@emory.edu.
Employer Hire Paperwork for REAL Positions with Emory University, Emory Affiliates, or Emory Healthcare:

1) ROL/Handshake Posting (required)
2) REAL Internal Hire Form (required)
3) Health and Safety Questionnaire (required)
4) REAL Student Work Plan Document (not required, but highly recommended)

Completed hire forms must be submitted to Sahar Salek in RSPH Student Services and can be scanned/e-mailed to real@emory.edu.

**NOTE:** After completing the hire process, you must wait to receive a confirmation email from RSPH Human Resources with the KRONOS timekeeping system ID number. Upon receiving this e-mail, students are permitted to begin working on the date indicated in the message. Students may not begin working until that date. *This is a Federal and State compliance issue.*

Employer Hire Paperwork for REAL Positions with Centers for Disease Control and Prevention:

1) ROL/Handshake Posting (required)
2) CDC REAL Hire Form (required)
3) Health and Safety Questionnaire (required)
4) REAL Student Work Plan Document (not required, but highly recommended)
5) CDC Memorandum of Understanding for REAL (one per organization is required)
6) Copy of PHS-6012 CDC Obligation Document (one per student hire required)

Step-by-step instructions for the CDC can be found here: [http://intranet.cdc.gov/od/hcromo/html/hr/emory_rollins.html](http://intranet.cdc.gov/od/hcromo/html/hr/emory_rollins.html)

For the CDC, completed employer forms should be submitted to CDCWorkStudyPro@cdc.gov. After review, those forms will then be forwarded to the REAL Program Manager.

**NOTE:** After completing the hire process, you must wait to receive a confirmation email from RSPH Human Resources with the KRONOS timekeeping system ID number. Upon receiving this e-mail, students are permitted to begin working on the date indicated in the message. Students may not begin working until that date. *This is a Federal and State compliance issue.*
Employer Hire Paperwork for REAL Positions with Approved External Partners (non-CDC):

1) ROL/Handshake Posting (required)
2) REAL External Hire Form (required)
3) Health and Safety Questionnaire (required)
4) REAL Student Work Plan (not required, but highly recommended)
5) Memorandum of Understanding for REAL (required)

Completed hire forms must be submitted to the REAL Program Manager in RSPH Student Services and can be scanned/e-mailed to real@emory.edu.

NOTE: After completing the hire process, you must wait to receive a confirmation email from RSPH Human Resources with the KRONOS timekeeping system ID number. Upon receiving this e-mail, students are permitted to begin working on the date indicated in the message. Students may not begin working until that date. This is a Federal and State compliance issue.

Rollins Earn And Learn Students as Emory Employees

Student employees in the program are considered Emory University employees, and are thus subject to all University personnel policies and procedures. Please refer to Emory University’s Policies and Procedures for more information at http://policies.emory.edu

Invoicing for External Employers

External Employers will be invoiced by Emory University Accounts Receivable in the spring semester for fall semester work hours and in the summer for spring semester work hours. Invoices will denote the employer portion due of the gross student pay for the semester. Payment is due upon receipt and will be considered current within 30 days of the invoicing. Invoices will be sent in February for Fall earnings and in June for Spring earnings.
CHAPTER 5:
KRONOS TIMEKEEPING/TRACKING HOURS WORKED

The Kronos Timekeeping System

Kronos Workforce Central v. 5.2 is the current timekeeping system used by the University. It is a web-based application. The Kronos system is an integral part of the payroll process. Kronos is administered by the University Payroll Department; questions regarding Kronos should be directed to rsphhrhelp@emory.edu. The RSPH Human Resources Department serves as the timekeeper for all Rollins Earn And Learn students. Students receive training on Kronos policies and procedures in the Orientation Session.

The Kronos system is a phone-based clocking system. Employees must use a designated phone number at the beginning and end of each shift to clock in and out. The timekeeper may then monitor these clocking transactions through the Kronos website.

The Kronos Email

After a student has appeared in the Kronos system, the RSPH Human Resources Department will send a Kronos email to the student, copying the student’s supervisor and RSPH Student Services. This email includes authorization to begin working the job start date, instructions for using the Kronos system, and the student’s 9-digit Kronos number. Upon receiving this e-mail, students are permitted to begin working on the date indicated in the message. Students may not begin working until that date. This is a Federal and State compliance issue.

How Kronos Works

Rollins Earn And Learn employees, as Emory biweekly employees, must clock all work hours into the Kronos system and be paid an hourly wage in accordance with the pay rate set in an employee’s HR job record. Before using the system, the employee must have received authorization from the timekeeper to begin using the system, as well as a 9-digit Kronos ID number and instructions for use. The 9-digit Kronos ID number is comprised of the employee’s 7-digit Emory EmplID number plus a 2-digit record number. An employee will have more than one Kronos ID number if working more than one job and the last 2 digits will distinguish the IDs.

For on-campus student employees, the system is used as follows:

1) The employee calls 2-6666 from an on-campus phone line. The student should call from a phone line designated by the supervisor. Clocking calls are traceable by the timekeeper.
2) The Kronos system will ask the student to enter the 9-digit Kronos ID on the phone keypad.
3) Then the system will ask for a clock code.
   - Enter 1 to clock in for a shift
   - Enter 3 to leave for lunch (if applicable)
   - Enter 4 to return from lunch (if applicable)
   - Enter 9 to clock out from a shift
4) The student will hear a confirmation and thank you message if it was properly recorded.

For off-campus student employees, the system is used as follows:

1) The employee calls 404-712-9350 from an off-campus phone line. The student should call from a phone line designated by the supervisor. Clocking calls are traceable by the timekeeper. Students may not clock in or out from cell phones.
2) The Kronos system will ask the student to enter the 9-digit Kronos ID on the phone keypad.
3) Then the system will ask for a clock code.
• Enter 1 to clock in for a shift
• Enter 3 to leave for lunch (if applicable)
• Enter 4 to return from lunch (if applicable)
• Enter 9 to clock out from a shift

4) The student will hear a confirmation and thank you message if it was properly recorded

The Kronos system rounds employees’ time up or down to the nearest 15-minute increment. For example, 8:07am will round to 8:00am, while 8:08am will round to 8:15am.

- :01 to :07 minutes round down to :00, and :08 to :14 minutes round up to :15
- :16 to :22 minutes round down to :15, and :23 to :29 minutes round up to :30
- :31 to :37 minutes round down to :30, and :38 to :44 minutes round up to :45
- :46 to :52 minutes round down to :45, and :53 to :59 minutes round up to :00 (in the next hour)

An automatic ½ hr meal break will be set up for students. The ½ hour will be deducted once 6.5 consecutive hours are worked. If taking a break outside normal time, the student will have to call Kronos and use clock code 3 to go to lunch and code 4 to return from lunch.

Timecard Approval Process for External Supervisors

Emory requires external supervisors to review and approve all employee timecards after each pay period via a manual review process. Supervisors will receive a weekly Time Detail Report that provides a detailed listing of employee clocking history by date. The Time Detail report will be distributed weekly (Sundays) to REAL supervisors via email so they can review the recorded paid time of the students they supervise.

As the supervisor, you will not need to take any action if you agree with the time the student employee worked; RSPH HR will assume the recorded work hours are accurate, and the timekeeping record will be approved for payment.

In the event that a supervisor disagrees with the hours that a student has recorded, the supervisor should immediately meet with the student employee to try to resolve the issue and once resolved, the student should submit any changes through the Timekeeping Adjustment System prior to the end of the pay period. If the supervisor and student employee are unable to resolve the timekeeping issue, the supervisor should send an email to hrhelp@sph.emory.edu indicating the concern. Sahar Salek should be copied on this email. RSPH HR will meet with the student and supervisor to verify the hours the employee worked, the time for which the student should be paid, and any disciplinary action if appropriate.

Timecard Approval Process for Internal Supervisors

Emory requires internal supervisors to review and approve all employee timecards after each pay period using the Timecard Adjustment System. The Timecard Adjustment System will prompt biweekly employees and their managers to certify the following:

• Biweekly employees will be prompted to certify the accuracy of their clock times, adjustments and lunch periods. The following statement will appear for each timecard approval:

   By clicking approve, I certify that (1) this timecard accurately reflects all the hours I have worked each day during the pay period, (2) I have received all lunch/meal breaks each work day within the pay period covered on this timecard, (3) I have had an opportunity to make any necessary corrections to this timecard before I approved it, and (4) I am making this declaration freely and voluntarily. I understand that I may be subject to disciplinary action up to and including termination for submitting any inaccurate information on my timecard.
• Managers will be prompted to certify that they have reviewed their biweekly employees’ timecards for accuracy with the following statement:

By clicking approve, I certify that this timecard accurately reflects the total hours worked by the employee/student for the pay period covered on the timecard. I understand that I may be subject to disciplinary action up to and including termination for knowingly approving an inaccurate or false timecard.

Approve Timecards

1) Click Approvals > Approve Timecards. Timecards that require approval will be displayed for each employee by pay period.

2) Review the timecard totals for accuracy.
   a. To view or edit an employee’s timecard, click the View/Edit button.
   b. Once a timecard has been approved, a blue Details banner will appear. Hover over the Details banner to view the approval details.

<table>
<thead>
<tr>
<th>Period</th>
<th>Approval By</th>
<th>REG</th>
<th>SD2</th>
<th>SD3</th>
<th>SWK</th>
<th>HPR</th>
<th>OTHER</th>
<th>OVT</th>
<th>TOTALS</th>
<th>View/Edit</th>
<th>View/Edit</th>
</tr>
</thead>
<tbody>
<tr>
<td>6/21/2015 - 7/04/2015</td>
<td>40.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>[Details]</td>
<td>[View/Edit]</td>
</tr>
<tr>
<td>6/07/2015 - 6/20/2015</td>
<td>40.00</td>
<td>0.25</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>[View/Edit]</td>
<td>[View/Edit]</td>
</tr>
<tr>
<td>6/21/2015 - 7/04/2015</td>
<td>65.00</td>
<td></td>
<td></td>
<td>1.25</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>66.25</td>
<td>[View/Edit]</td>
<td>[View/Edit]</td>
</tr>
</tbody>
</table>

3) Turn on the check box next to the timecard(s) that you are ready to approve. To select all timecards shown on the page, click the Select All button.

4) Click Approve Selected. The approval certification statement will appear.

5) Read the Timecard Approval Statement.

6) Click Approve All. The timecard details will be removed from the Timecard Approval list.
   a. After you approve a timecard, the employee will receive an email notice regarding the timecard approval.
   b. You cannot make any adjustments to a timecard unless you remove your approval (see Remove Timecard Approval instructions).
   c. Only the departmental timekeeper may adjust employee timecards after a supervisor approval. If this occurs, you will receive an email notice regarding the change(s) and will be prompted to review and re-approve the timecard(s).
Remove Timecard Approval

It may become necessary to remove a timecard approval in order to make additional adjustments. To remove the approval:

1) Click Approvals > Remove Approvals. The timecard details page will appear.

2) Click the Remove Approval button for the applicable timecard. The following prompt will appear:

3) Click OK. The timecard detail will be removed from the list.

4) Click the Unapproved Timecards button to return to the list of timecards that need to be approved. After the timecard approval is removed:

   a. An email notice will be sent to the employee confirming that the timecard approval has been removed.
   b. You may make any adjustments that are needed. You will need to re-approve the timecard after the changes are saved.

Timecard Adjustment System Frequently Asked Questions

• What is ETAS? - The Emory Timecard Adjustment System (ETAS) is an online application used by biweekly employees to submit timecard adjustments, request time off and review and approve timecards. Supervisors have the ability to submit adjustments, approve timecard corrections, approve leave requests and review and approve employee timecards.

• Why do I need to approve employee timecards? - The review and approval of employee timecards is an important step in ensuring that the time reported is accurate and that employees are paid correctly. Timecard errors can result in over or under payments to employees and erroneous charges to department Smartkeys.

• How will I know that there are timecards that need to be approved? - You will receive an email reminder when it’s time to approve timecards.

• Can I delegate this task to someone else? - Supervisors may delegate a proxy to complete all supervisor tasks. The person delegated as a proxy should have direct knowledge of the work performed by the employee. Proxy access may be assigned to one or more people, and can be revoked or changed by the supervisor at any time. To request a proxy, submit an email request to RSPH Human Resources at hrhelp@sph.emory.edu.

• When should I approve employee timecards? - Normally, the deadline is on the Monday after each pay period closes, but may vary due to the holiday schedule.

• What if I cannot see all of my biweekly direct reports? – Please report this issue via email to RSPH Human Resources at hrhelp@sph.emory.edu. If you cannot see an employee in your list it is typically because you are not listed as the supervisor in the employee’s PeopleSoft job record. This information must be corrected before the employee will show up in your employee list.
• **Can I approve employee timecards at the beginning of the pay period?** - No. Timecard approvals may not be completed until the end of each pay period.

• **Can I approve a timecard after the deadline?** - Yes. The timecard information will remain in your Timecard Approval list until you complete the approval process. Please note that you will also receive an email reminder each day until the timecard approval process has been completed.

• **Can I edit a timecard after the deadline?** - No. If you need to edit a timecard after the deadline, submit the adjustment to RSPH Human Resources via email at hrhelp@sph.emory.edu, as the timekeeper will need to submit a manual request to Payroll for payment or recovery of funds.

• **What happens if I am not able to approve employee timecards by the established deadlines?** - If you are unable to approve employee timecards the employee will be paid for the hours reported on the timecard. Please note that you will receive an email notice each day until the timecard is approved. Additionally, timecards that are not approved each pay period will be reported to Emory’s Senior Leadership and audit department.

• **Who do I contact if I have additional questions?** – Please feel free to contact RSPH Human Resources at hrhelp@sph.emory.edu or the Emory University payroll department at (404) 727-6100.

**Important Notes about Kronos and Related Policies**

• **Only students working at actual off-campus locations will be given access to the off-campus Kronos clocking number.** Students who are unable to call into Kronos from an on-campus number due to a special circumstance should update their timekeeping record through the Timecard Adjustment System found at https://apps.hr.emory.edu/timecard/.

• If a student clocks into Kronos but forgets to clock out (or vice versa), an auto-generated email containing a link to the Timecard Adjustment System will be sent to the student’s Emory email address. Please remind your students to check Emory email accounts daily. If students forget to clock both in and out for a shift, students will not receive an error email.

• **RSPH Human Resources will require the supervisor to approve any modifications to a student employee time record.** Internal supervisors will be able to approve adjustments through a link in the message you receive when your student initiates a correction in the Timecard Adjustment System. You can approve changes through the duration of the pay period in which the error was made. External supervisors will be able to request changes to student timecards by sending an email to RSPH Human Resources at hrhelp@sph.emory.edu. Additionally, all adjustments for prior pay periods must be handled via email to RSPH Human Resources at hrhelp@sph.emory.edu.

• **Students must submit corrections for Kronos errors or additional changes to their timekeeping record via the Emory Timecard Adjustment System prior to the end of the pay period for which work was performed.** Unresolved clocking errors will be removed from the student’s timecard to allow timely payroll processing for biweekly employees. Students must then report the removed time via email for retroactive processing. **Supervisors must be copied on any e-mail messages sent from the student to the timekeeper group.**

• It is important that the student and supervisor communicate closely to ensure the accuracy of Kronos records. Supervisors should review employees’ time records before the timekeeper approves them for payroll. It is crucial to monitor timekeeping records closely.

• Rollins Earn And Learn students may only be paid REG (regular) hourly pay, or if necessary RET (retroactive) hourly pay. **Any other pay codes (including holiday, and overtime) should be corrected prior to the end of the pay period or it will be charged back to the departmental/organizations account in full.**
• Supervisors must review and approve all timecard adjustments for their employees on a biweekly basis. Any corrections must be entered into the Timecard Adjustment System before the timekeepers approve employee timecards on Payroll Monday (the Monday before pay day). The absolute deadline to enter adjustments via the self-service system is 12:00 pm on Payroll Monday. This deadline may be changed to an earlier time during holiday weeks. Please urge students to submit any corrections to their timecards via the Timecard Adjustment System as soon as possible and no later than the payroll deadline to ensure that the change has loaded in time for payroll processing. Please see the Emory University Payroll Schedule for the biweekly payroll process. Any questions regarding the payroll process or Kronos timekeeping should be directed to hrhelp@sph.emory.edu.

• Abuse of the Kronos system, such as attempting to falsely report hours worked, is a serious offense. The best way to avoid these complications is to remove any temptation from your workers. **Verify that students are actually reporting to work, and do not allow them to work unsupervised.** RSPH Student Services can execute the Kronos Punch Origin report to ensure clocking calls are coming from within your department. Supervisors should review their student employees’ timecards for accuracy before allowing the timekeeper to approve them.

• **Under almost all circumstances, students should be clocking in and out from their shift from their place of employment.** Kronos clocking calls from home phones, cell phones, or any phone not within the approved department may indicate possible abuse of the timekeeping system.

• RSPH Human Resources will assist departments with retroactive payments to Rollins Earn And Learn students. These pay requests may need to be submitted to rectify occasional errors in an employee’s paycheck. Retroactive payments should not be used to pay employees for large amounts of time or used in lieu of the Kronos system. Student employees are responsible for clocking all hours accurately into the Kronos system.

**Student Award Tracking**

Supervisors will receive a weekly Time Detail Report that provides a detailed listing of employee clocking history by date. The Time Detail report will be distributed weekly (Sundays) to REAL supervisors via email so they can review the recorded paid time of the students they supervise.

As the supervisor, you will not need to take any action if you agree with the time the student employee worked; RSPH HR will assume the recorded work hours are accurate, and the timekeeping record will be approved for payment.

In the event that a supervisor disagrees with the hours that a student has recorded, the supervisor should immediately meet with the student employee to try to resolve the issue and once resolved, the student should submit any changes through the Timekeeping Adjustment System prior to the end of the pay period. If the supervisor and student employee are unable to resolve the timekeeping issue, the supervisor should send an email to hrhelp@sph.emory.edu indicating the concern. Sahar Salek should be copied on this email. RSPH HR will meet with the student and supervisor to verify the hours the employee worked, the time for which the student should be paid, and any disciplinary action if appropriate.

Students inquiring about their hours should be directed to the Emory Finance Web site, accessible at [https://www.finance.emory.edu](https://www.finance.emory.edu). Students must click the Time & Attendance button in the left column, reports in left column, then clocking transaction report, then enter their Emory network ID and password. The next screen will allow the student to enter the 9-digit Kronos ID and a range of dates, and then will provide a complete clocking report.
One final means for students to track their award amounts is to simply login to HR Web at http://leo.cc.emory.edu, enter Employee Self Service, and view their paychecks. Be aware that Rollins Earn And Learn awards are calculated using the student’s gross pay, not the net (take-home) amount.

If the student and supervisor encounter discrepancies in tracking, please utilize the above resources to try and resolve any problems. Remember, it is the responsibility of both the SUPERVISOR and the STUDENT to track earnings and awards.
CHAPTER 6: Supervising Rollins Earn And Learn Students

Student Employee Rights and Responsibilities

Each Rollins Earn And Learn Student Employee has the right to the following:

- Information about the award amount and pay rate.
- A specific job description including the supervisor’s expectations and standards.
- A clearly defined work schedule and the average number of hours of work to expect per week.
- Adequate training to perform assigned tasks.
- A safe and sanitary working environment.
- Regular supervision and review of work performed.
- A clear explanation of how to use the Kronos system and the procedure for being paid.
- Instructions on how to report an unexpected absence from a scheduled work shift.
- A procedure for stating concerns related to the job or supervisor.

Each Rollins Earn And Learn Student Employee is responsible for the following:

- Become familiar with information regarding the terms of the award and with general policies.
- Understand the specific job responsibilities including the supervisor’s expectations.
- Perform assigned tasks in an efficient and timely manner.
- Arrange a mutually agreeable work schedule with the supervisor, and work the assigned hours regularly.
- Notify the supervisor immediately if a scheduled work period must be missed.
- Accurately document work hours.
- Track Rollins Earn And Learn earnings and monitor remaining award.
- Inform the RSPH Student Services immediately of changes in financial situation, of a change to a second Rollins Earn And Learn job, or of any suspected irregularity in Rollins Earn And Learn earnings or awards. The email address is sahar.salek@emory.edu

Employer Rights and Responsibilities

Each Rollins Earn And Learn Employer has the right to the following:

- To have assigned tasks completed efficiently and correctly by the student employee.
- To have student employees record their time properly.
- To expect student workers to adhere within reason to a regular work schedule.
- To be notified immediately if a student must miss a scheduled work shift.

Each Rollins Earn And Learn Employer has responsibility for the following:

- To provide adequate orientation and on-the-job training to student employees. RSPH relies on the supervisor, to communicate all policies and procedures to your employees.
- To clarify the required hours of work and expected duration of job to students.
- To set expectations for the quality and quantity of work.
- To explain all office and department policies which are applicable to students.
• To ensure students are hired and terminated through the proper HR procedure through RSPH Student Services.
• To ensure no students begin working prior to receiving Student Services approval, or continue working past the point of termination.
• To discuss and document any performance issues with student employees.
• To ensure, in coordination with the timekeeper, that proper payroll and clocking processes are followed to ensure students are paid in the appropriate manner.
• To complete one Employee Evaluation for each student per year.
• To monitor the Rollins Earn And Learn awards of student employees to make certain students do not exceed the awards, and to terminate students in a timely manner once awards are exhausted.
• To maintain open communication with Student Services, timekeepers, and students.

Working Remotely/Travel Policy

It is the responsibility of the hiring department and supervisor to provide adequate supervision for their students employees. The Rollins Earn And Learn is a mentoring program, designed to give students a chance to hone their career skills in a real-world work environment through direct interaction with working professionals. It is not study time or independent research time. **Students may not work from home unless the position is specifically designed to be set up as a virtual position with functions outside the immediate Atlanta area (positions will be considered on a case-by-case basis).**

Note: For those students with positions through the CDC, CDC Policy does not allow for REAL students to work remotely or on the weekends.

Students are not permitted to travel out of Georgia or the U.S. as Rollins Earn And Learn student employees.

Student Performance Evaluations

The work experience that a student gains through part-time employment is a valuable asset in skill development and career/life planning. It is important for each supervisor to send evaluations to RSPH Student Services (real@emory.edu). Performance evaluations are beneficial to students, the current employers, and to post-graduation employers. The form will be e-mailed to all students and supervisors at mid-semester.

An evaluation must be completed either at the time of termination or at the end of the academic year, whichever is first. The employer shares the evaluation with students and the student and the supervisor should sign the evaluation. The joint signature is a method of indicating that the student has reviewed the supervisor’s comments. All evaluations need to be submitted to RSPH Student Services to be placed in the student’s Human Resources file.

Program Evaluations

In order to facilitate program improvements, the Rollins Earn And Learn will conduct yearly online program evaluations. Students and employers will be sent separate online evaluations. The data will be used solely for internal administrative purposes at the Rollins School of Public Health.
Terminations

Any student employee who resigns or is terminated must receive any unpaid wages which are due. An employee may not work on the day on which his or her termination is processed. Please add one day to an employee’s last day of work to determine the effective date for a termination. For example, if a student’s last day of work at a position is 10/30/16, the termination’s effective date should be 10/31/16.

An Employee Evaluation form should be completed at the time of termination. Please house the evaluation in the student’s personnel folder. If reporting the circumstances of an involuntary termination to RSPH Student Services, the evaluation may be requested.

Voluntary Terminations

If a student leaves a Rollins Earn And Learn, notice must be provided via e-mail to the REAL Program Manager at real@emory.edu. Ideally, a student employee should give two weeks’ notice as a professional courtesy. This is in no way enforceable and is ultimately at the discretion of the employee.

Termination for Job Abandonment or No-Shows

If a student is hired and does not report to work within a reasonable period of time, and the student is not responsive to contacts, it is appropriate and fair for the employer to assume you do not intend to work for that employer/department. No-shows will be terminated within two weeks of non-contact. If students begin working but do not return to work or an employer regarding an absence, it is also grounds for termination of employment.

Termination Upon Reaching/Exceeding Award Amount

As a courtesy, emails are sent out to supervisors indicating when students are within $500 of exhausting semester awards or when students have reached or exceeded the award maximum altogether. While this should not be relied upon as the sole means for tracking, the Award Reached or Exceeded email does indicate that the student will be terminated immediately.

Involuntary Terminations

A student who has been terminated involuntarily by the employer should be given two weeks’ notice in order to find a new job. In the case of extreme policy violations in which a student is terminated immediately, please report the circumstances to the REAL Program Manager in the Department of Student Services. An Employee Evaluation form should be completed at the time of termination.
Changing Rollins Earn And Learn Jobs

Students are permitted to change Rollins Earn And Learn jobs mid-year, provided they follow a specific protocol.

1. Ideally, the student should give notice to the original department two weeks prior to departure. The student should place the request by sending an email to both the old and new department, copying rsphrhelp@emory.edu and the REAL Program Manager at real@emory.edu.
2. The original employer should notify RSPH Student Services to begin the termination process and advise the student and new department once the process has been initiated. The student may NOT yet begin working in the new job at this point.
3. Once the termination is complete and has been posted in the HR system, the original department should notify the student and the new department that they may now begin the hiring process.
4. The student may begin working in the new department once the hiring process has been completed, and an approval email has been sent to the new department by Student Services.
5. The new department must ensure the student begins using the appropriate Kronos code for the new job.

The HR system is not set up to prevent managers from hiring a student into a second Rollins Earn And Learn job. When a student intends to change Rollins Earn And Learn jobs mid-year, it is essential that a proper termination and rehire process are completed. If you have any doubt as to whether a student has been terminated from a previous Rollins Earn And Learn position, please contact RSPH Student Services before hiring the student.

Grievances

In case of any misunderstanding or misinterpretation of University or RSPH policy:

1. The aggrieved student should make every effort to informally resolve the problem with the supervisor.
2. If the aggrieved student is dissatisfied with the outcome, or if the supervisor fails to take action, then the student should contact the next level of departmental management to request further action.
3. If the grievance remains unresolved, the student may meet with the RSPH Department of Student Services and have the situation reviewed. In this instance, a meeting will be held at the Department of Student Services between the Program Manager, the student, and the departmental supervisor to mediate the grievance. A written record of the proceedings will be made, and copies will be sent to the student employee and the departmental supervisor.

Commitment to Equal Opportunity

Equal Opportunity Policy found at: http://equityandinclusion.emory.edu/about/resources/policies/eoaa.html

Emory University is dedicated to providing equal opportunities and equal access to all individuals regardless of race, color, religion, ethnic or national origin, gender, genetic information, age, disability, sexual orientation, gender identity, gender expression, and veteran's status. Emory University does not discriminate in admissions, educational programs, or employment on the basis of any factor stated above or prohibited under applicable law. Students, faculty, and staff are assured of participation in University programs and in the use of facilities without such discrimination. Emory University complies with Executive Order 11246, as amended, Section 503 of the Rehabilitation Act of 1973, the Vietnam Era Veteran's Readjustment Assistance Act, and applicable executive orders, federal and state regulations regarding nondiscrimination, equal opportunity and affirmative action. Emory University is committed to achieving a diverse workforce through application of its affirmative action, equal opportunity and nondiscrimination policy in all aspects of employment including recruitment, hiring, promotions, transfers, discipline, terminations, wage and salary administration, benefits, and training. Inquiries regarding this policy should be directed to the Emory University Office of Equity and Inclusion, 201 Dowman Drive, Administration Building, Atlanta, GA 30322. Telephone 404/727-9867 (V) 404/712-2049 (TDD).
Emory University is committed to providing reasonable accommodations to qualified individuals with disabilities upon request. To request this document in an alternate format or to request a reasonable accommodation, please contact the Office of Access, Disability Services and Resources at 404-7122-9877 (V), 404-712-2049 (TDD). Please note that one week advance notice is preferred.

Changing Personnel at Partnering Organizations

In order to properly serve the University, it is essential that the Department of Student Services have the most up-to-date contact information for every department/organization. **It is crucial that we remain in contact with a designated representative for each organization/department.** This main contact person should contact the REAL Program Manager to ensure they are aware of the supervisor role, disburse information about the program to the department, administer the ROL/Handshake account, receive the email regarding Award Within $500, the Award Exceeded emails, and other important news.

Out of respect for the department/organization and RSPH, **these employer contacts should notify the REAL Program Manager if they are leaving the position or passing these duties on to another person.** Please instruct or leave instructions for your successor to contact the REAL Program Manager in order to be informed on the program.

Displacement of Regular Workers

Rollins Earn And Learn employment must not displace employees, including those on strike, or impair existing service contracts. You are cautioned against using students in jobs traditionally filled by full-time personnel. Replacement is interpreted as displacement. The program’s intent is to create new job opportunities.

Benefits and Insurance

Rollins Earn And Learn student employees:
- Do not accrue sick or vacation time.
- Do not receive paid holidays.
- Are not permitted to work on University holidays (department will be charged).
- Are compensated only for hours worked.
- Are covered under Worker’s Compensation for job-related injuries.
- Are not paid overtime (department will be charged).
- Should not work more than 20 hours per week during periods of enrollment.

Rollins Earn And Learn employees are covered under the University’s auto insurance policy with the following stipulations:
- Driver must have a valid driver’s license.
- Insurance company has the right to check any driver’s motor vehicle record.
- Insurance coverage is for personal and bodily injury only. Collision is not included, therefore any damages to a University vehicle will be charged to the department.
- To be insured while operating a University vehicle, the student must have the permission of the immediate supervisor to operate the vehicle.
**Rollins Earn And Learn Calendar 2016 – 2017**

<table>
<thead>
<tr>
<th>June – Early July</th>
<th><strong>Highly recommended</strong> Submit job descriptions for Fall recruitment to REAL Program Manager. Your position will then be posted on your behalf and go live on August 1.</th>
</tr>
</thead>
<tbody>
<tr>
<td>August 1</td>
<td>The first date Rollins Earn And Learn positions may be posted for student viewing and applications via Handshake. Students may view and begin to apply starting August 1.</td>
</tr>
<tr>
<td>September 1</td>
<td>The earliest possible date REAL students might begin working (only if all hire processes have been completed and an e-mail from RSPH Human Resources with approval, the job start date, and timekeeping ID has been sent to: the student, the REAL program manager, and the supervisor)</td>
</tr>
<tr>
<td>September 30*</td>
<td>Last date job postings can remain up on Handshake for Fall hires.</td>
</tr>
<tr>
<td>October 7</td>
<td>Deadline for students to secure a position if starting in Fall. Students who have not been offered a position by this date will have the Fall award amount removed from their financial aid package.</td>
</tr>
<tr>
<td>November 1</td>
<td>Employers may begin posting positions for Spring</td>
</tr>
<tr>
<td>November 24-25</td>
<td>University Holiday (students are not allowed to work)</td>
</tr>
<tr>
<td>December 7 – 16</td>
<td>Students may work up to 40 hours/week (versus 20 hours/week during periods of enrollment).</td>
</tr>
<tr>
<td>December 16</td>
<td>Last day students may work during Fall semester</td>
</tr>
<tr>
<td>December 17 – January 1</td>
<td>Winter Break (students are not allowed to work)</td>
</tr>
<tr>
<td>January 2</td>
<td>Spring work period begins – students continuing with the same position may resume working</td>
</tr>
<tr>
<td>January 2 – 8</td>
<td>Students may work up to 40 hours/week (versus 20 hours/week during periods of enrollment)</td>
</tr>
<tr>
<td>January 16</td>
<td>University Holiday. Students are not allowed to work.</td>
</tr>
<tr>
<td>February 24*</td>
<td>Last date job postings can remain up on Handshake for Spring hires</td>
</tr>
<tr>
<td>March 3**</td>
<td>Deadline for students to secure a position for Spring. Students who have not been offered a position by this date will have the Spring award amount removed from their financial aid package.</td>
</tr>
<tr>
<td>March 6 – 10</td>
<td>Spring Break (students may work up to 40 hours/week with supervisor approval)</td>
</tr>
<tr>
<td>April 25 – May 5</td>
<td>Students may work up to 40 hours/week (versus 20 hours/week during periods of enrollment).</td>
</tr>
<tr>
<td>May 5</td>
<td>Last day students may work during Spring semester</td>
</tr>
</tbody>
</table>

*For CDC Employers: The last date job postings can remain up on the ROL for Fall semester hires is September 23, and for Spring semester hires is February 17.

**For CDC Employers: The deadline for CDC employers to secure a student for a position starting in Fall semester is September 30 and for a position starting in Spring semester is February 24.
If you need information or clarification on Rollins Earn And Learn policies, please contact Sahar Salek in the Department of Student Services at:

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